Presentation in Japan - October 2007

Dr. Thierry Apoteker Managing Director, T-A-C

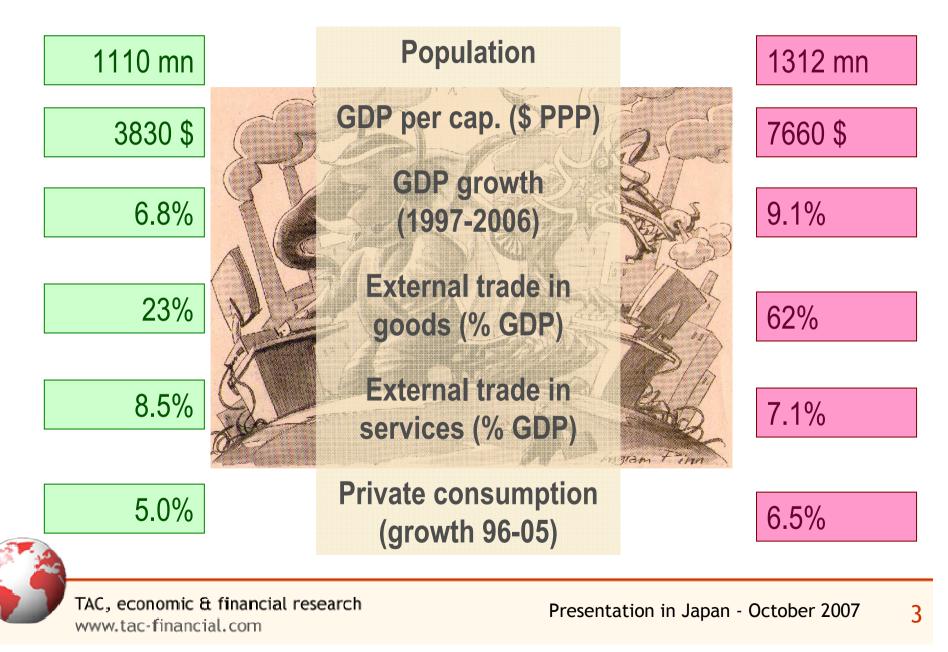


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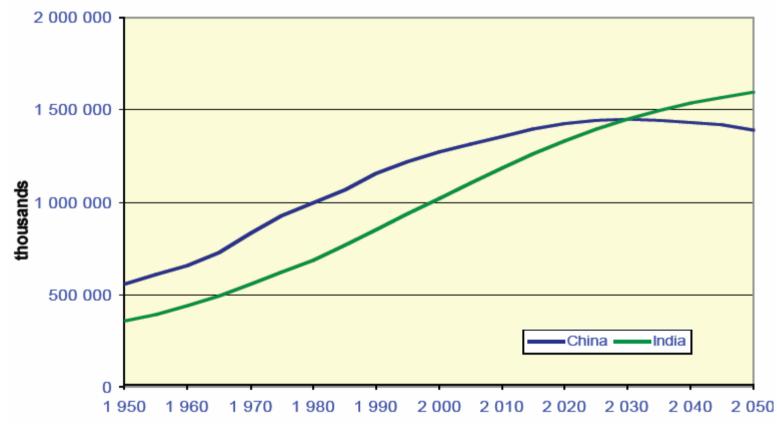
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- 1. A short comparative reminder
- 2. Large differences in development patterns and potential risks ahead
- 3. Complementarities less convincing than areas of friction





Demographic trends (total population)

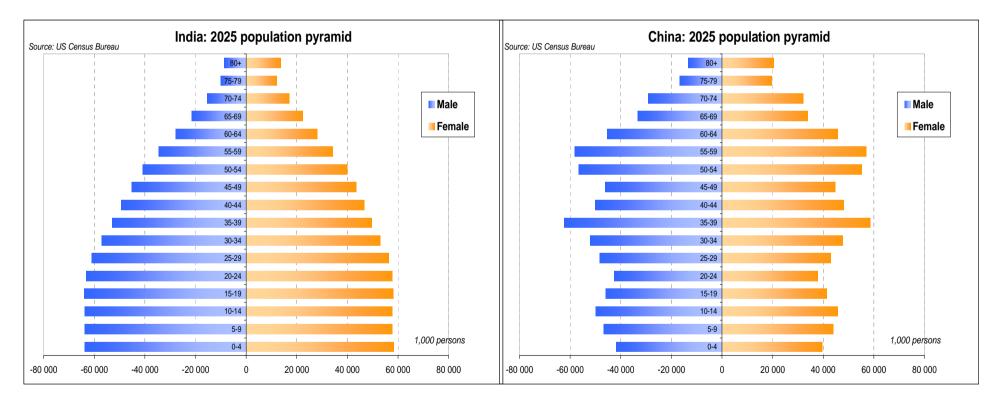




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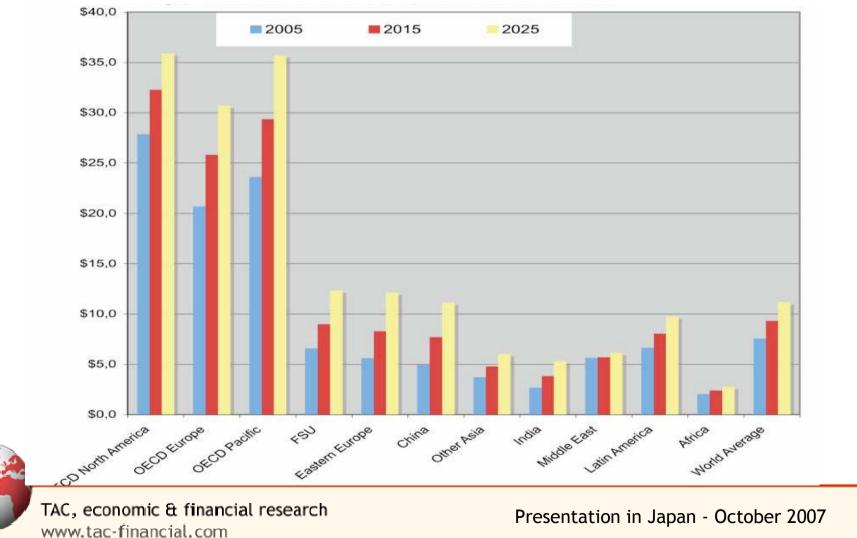
Demographic trends (population by age groups)



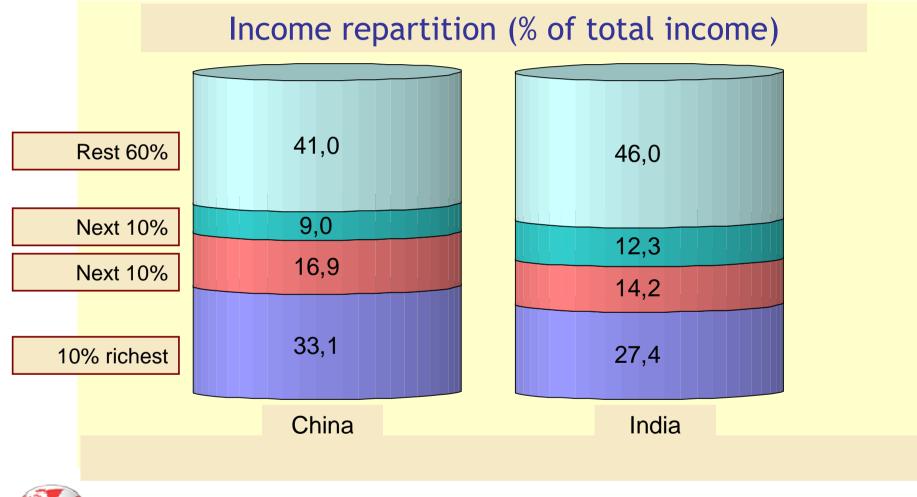


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Simple projection of GDP over the long-term GDP per capita in '000 \$ ppp



6





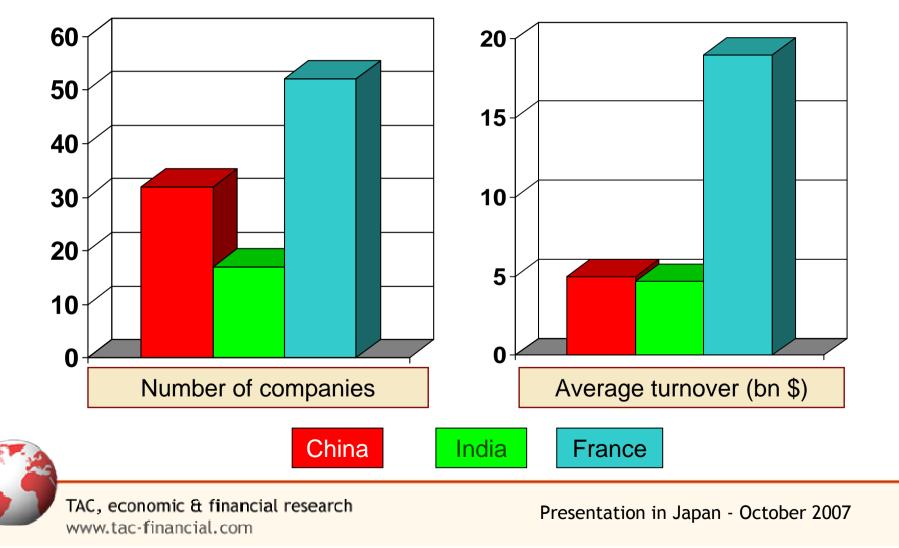
China

- The world's sweatshop
- Highly productive and competitive
- "Capitalist jungle" without political flexibility
- High degree of government control and global strategic objectives
- Legal and regulatory uncertainty

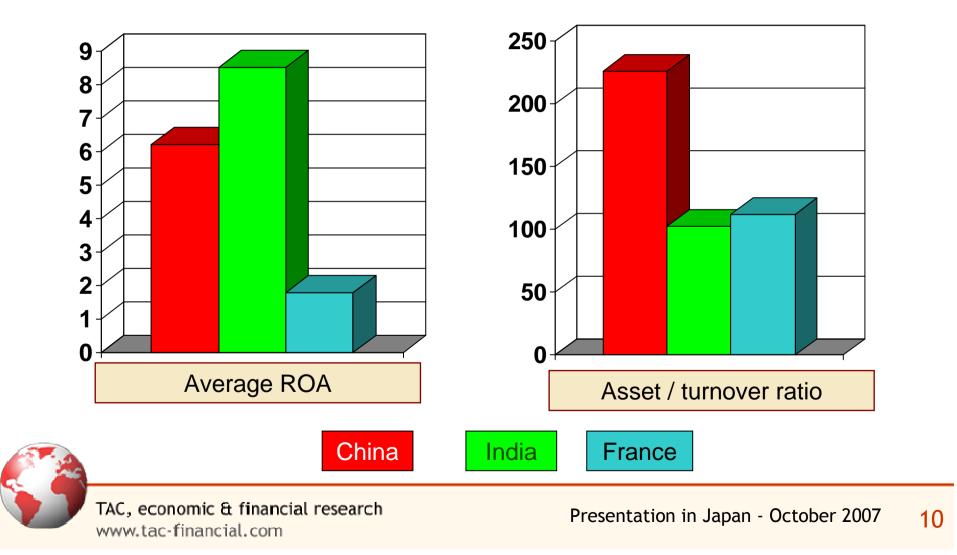
- Services & innovations
- Financial capabilities, but high protection
- Bureaucratic hurdles and political changes
- Critical changes in large corporate structures and objectives
- Established legal system but massive red tape



Companies among the world's 2000 largest

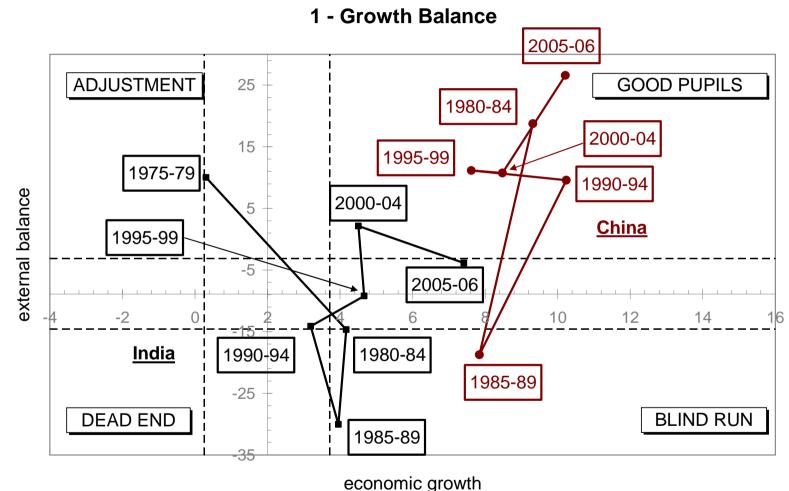


Companies among the world's 2000 largest

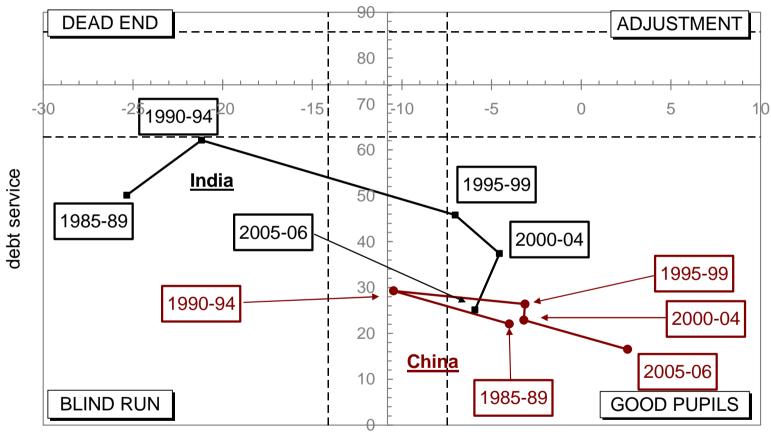


- Using TAC's proprietary tool for risk assessment
- Through different Fundamental economic & financial balances
- And a specific look at political factors









2 - Debt Balance

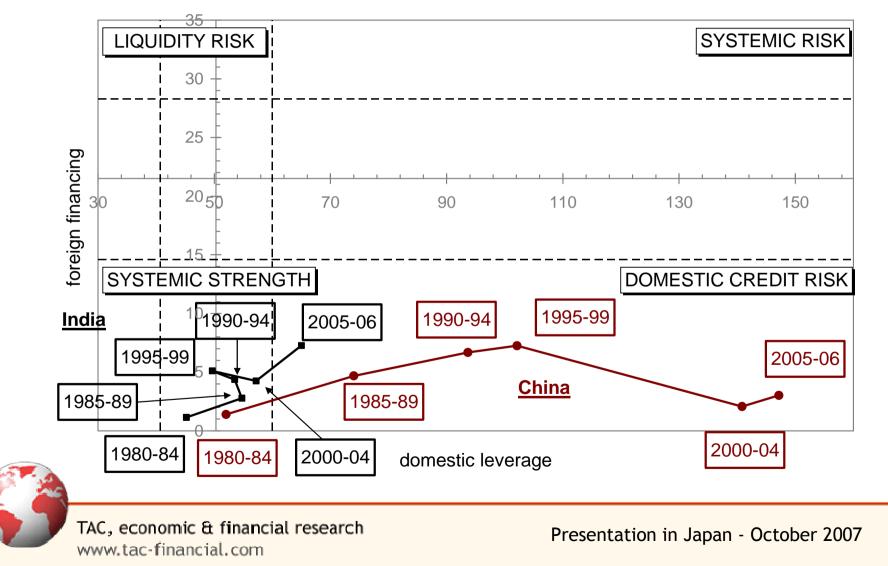
financing stability



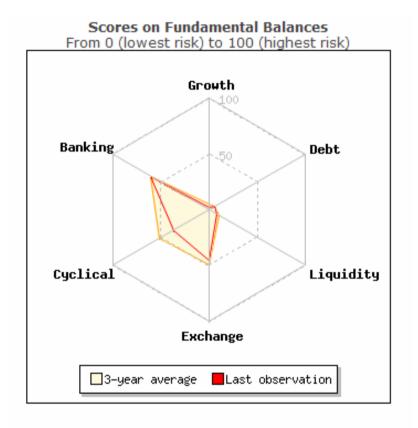
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6 - Banking System Balance



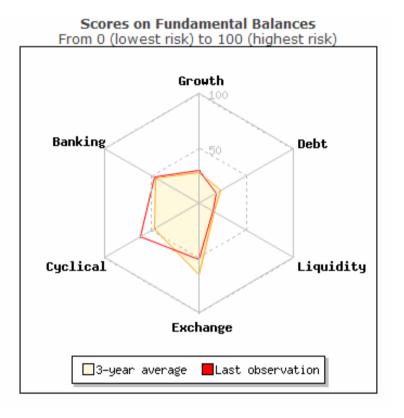
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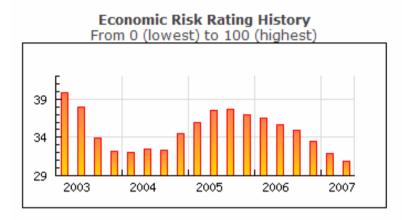


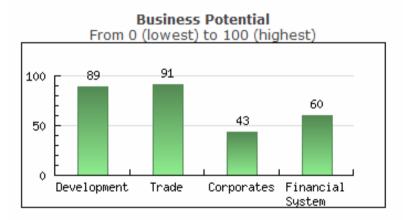
China



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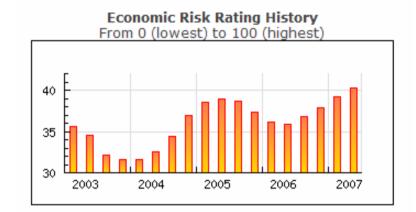




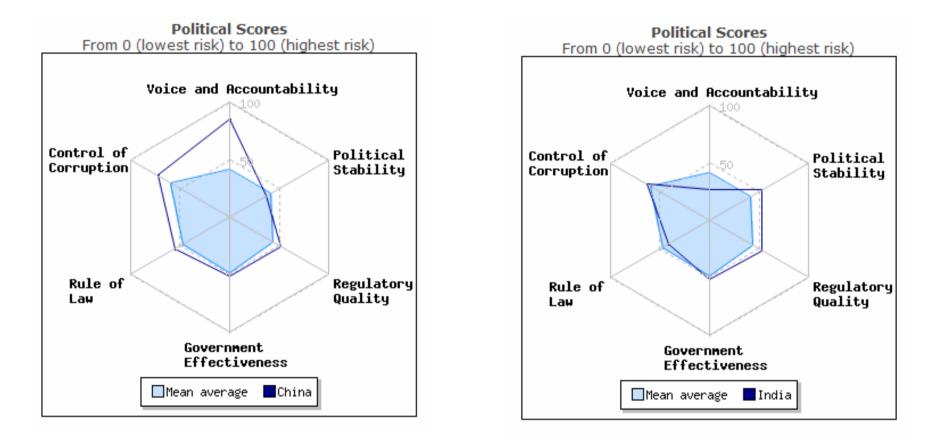
China



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China



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China

- Cyclical adjustment after a period of over-investment financed by excessive leverage
- Inequality in development (geographic, social groups, urban / rural) without political outlets
- Corporate structure and governance
- Environmental issues and dangers

- Fiscal balances in a context of delicate relations Center -States
- Massive need for infrastructure but also for exchange rate competitiveness
- Basic education / social needs with increasing gaps
- Regulatory environment for competition and labor



Three key questions for the medium-term:

- What is the potential extent of India China complementarities
- Can the world cope with the emergence of two "heavy weights"?
- Can Asia bear with two new regional powers?



Complementarities and the emergence of *Chindia*

- Trade in very different types of goods or services ... for the time being
- Core areas of expertise for the major companies offer attractive "synergies"
- Potential for strategic alliance in the case of heightened tensions with major world powers



| Pearls, precious stones15 836Mineral fuels & oils11 912Garment, not knit5 456Organic chemicals4 876Ores, slag and ash4 470Machinery & equipment4 204Iron and steel3 828Vehicles other than railway3 306Garment knit3 203Cotton2 996 | Major Indian exports (total world) | | | | |
|---|------------------------------------|--------|--|--|--|
| Garment, not knit5 456Organic chemicals4 876Ores, slag and ash4 470Machinery & equipment4 204Iron and steel3 828Vehicles other than railway3 306Garment knit3 203 | Pearls, precious stones | 15 836 | | | |
| Organic chemicals4 876Ores, slag and ash4 470Machinery & equipment4 204Iron and steel3 828Vehicles other than railway3 306Garment knit3 203 | Mineral fuels & oils | 11 912 | | | |
| Ores, slag and ash4 470Machinery & equipment4 204Iron and steel3 828Vehicles other than railway3 306Garment knit3 203 | Garment, not knit | 5 456 | | | |
| Machinery & equipment4 204Iron and steel3 828Vehicles other than railway3 306Garment knit3 203 | Organic chemicals | 4 876 | | | |
| Iron and steel3 828Vehicles other than railway3 306Garment knit3 203 | Ores, slag and ash | 4 470 | | | |
| Vehicles other than railway3 306Garment knit3 203 | Machinery & equipment | 4 204 | | | |
| Garment knit 3 203 | Iron and steel | 3 828 | | | |
| | Vehicles other than railway | 3 306 | | | |
| Cotton 2 996 | Garment knit | 3 203 | | | |
| | Cotton | 2 996 | | | |

These 10 products account for 60% of total Indian exports

| | Major Chinese imports (total world) | | | |
|---|-------------------------------------|---------|--|--|
| | Electrical, electronic equipment | 174 835 | | |
| | Machinery & equipment | 96 284 | | |
|) | Mineral fuels & oils | 64 089 | | |
|) | Optical, technical apparatus | 49 963 | | |
|) | Plastics and articles thereof | 33 308 | | |
| | Organic chemicals | 28 019 | | |
|) | Iron and steel | 26 210 | | |
|) | Ores, slag and ash | 26 033 | | |
|) | Copper and articles thereof | 12 896 | | |
| | Vehicles other than railway | 12 309 | | |
| | | | | |



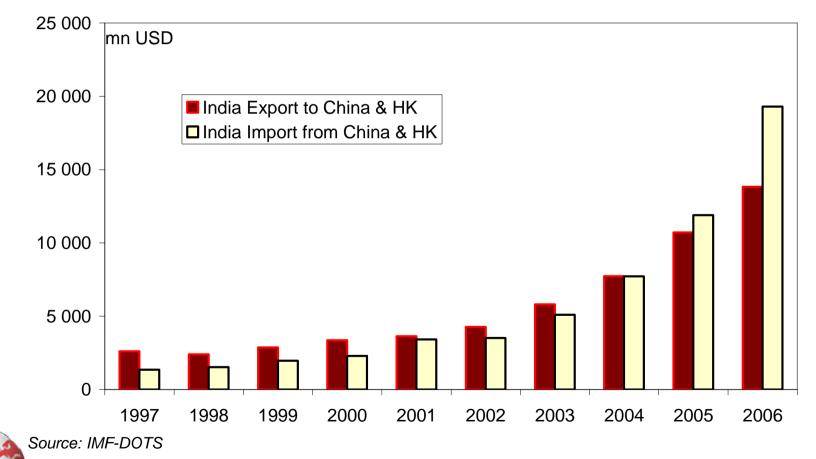
| Major Chinese exports (total world | d) |
|------------------------------------|---------|
| Electrical, electronic equipment | 172 314 |
| Machinery & equipment | 149 694 |
| Garment, not knit | 35 031 |
| Garment knit | 30 871 |
| Optical & technical apparatus | 25 479 |
| Furniture, lighting, signs, | 22 361 |
| Toys, sports requisites | 19 124 |
| Footwear | 19 053 |
| Articles of iron or steel | 19 032 |
| Plastics and articles thereof | 17 783 |

These 10 products account for 70% of total Chinese exports

| Major Indian imports (total world) | |
|------------------------------------|--------|
| Mineral fuels & oils | 50 510 |
| Pearls, precious stones | 20 765 |
| Machinery & equipment | 13 970 |
| Electrical, electronic equipment | 11 946 |
| Iron and steel | 5 468 |
| Organic chemicals | 5 165 |
| Aircraft, spacecraft | 4 999 |
| Ships, boats | 2 722 |
| Optical & technical apparatus | 2 667 |
| Plastics and articles thereof | 2 567 |
| | |



China-India Trade



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Can the world cope with Chindia ?

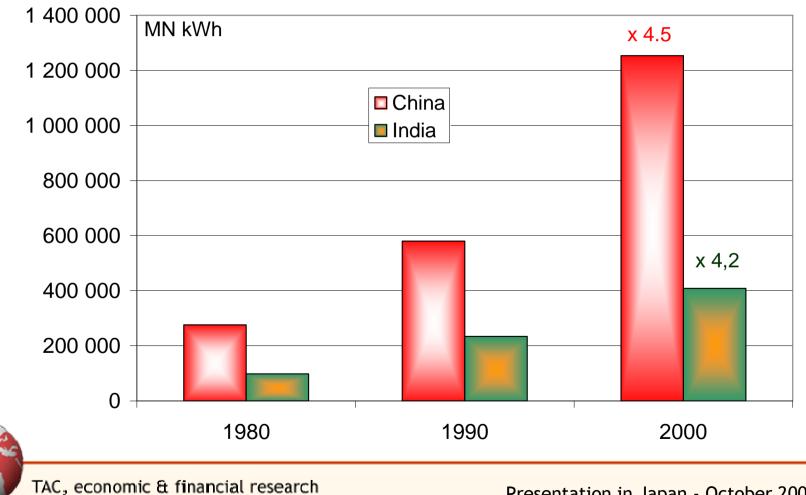
- Access to resources (energy, commodities)
- Trade regime and the relevance of WTO
- Relationship with the US and Russia
- Environmental issues (water, CO2)



Energy consumption: the race is on...

| | Oil | Gas | Oil + | Coal | Other | Total |
|---------|-----|-----|-------|------|-------|-------|
| | | | Gas | | | |
| USA | 39 | 26 | 65 | 24 | 11 | 100 |
| Russia | 19 | 55 | 74 | 15 | 11 | 100 |
| Japan | 48 | 14 | 62 | 21 | 18 | 100 |
| Germany | 39 | 23 | 62 | 26 | 12 | 100 |
| China | 25 | 3 | 28 | 66 | 6 | 100 |
| India | 36 | 9 | 45 | 51 | 4 | 100 |
| World | 37 | 24 | 61 | 26 | 13 | 100 |





ELECTRICITY CONSUMPTION

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Asia and Chindia: cooperative or competition relationship ?

- The worries raised by China's rapid re-emergence as a world power, and the potential strategic relationship with India
- Different development patterns are likely to trigger different views of the regional trade integration
- Differences in political structures and the likelihood of misunderstandings
- Zones of local frictions: Tibet and Nepal, Myanmar, Indian Ocean, Malacca Strait



Conclusions (1)

- Highly attractive potential for business development in both countries, but with "peak interest" at different moment in time
 - Stiff competition and corporate risks in China, but with much larger markets for a long period of time
 - "Premium for early entry" and a fundamentally positive development over the medium- to longterm in India



Conclusions (2)

- Nature of risks, more than the degree of risks, is very different in the two countries
 - Cyclical overheating, long-term weakness in infrastructure and uncertainties about economic policy direction in India
 - Over-investment and financial leverage, in a highly uncertain regulatory outlook for foreign companies in China



Conclusions (3)

Areas of collision and frictions are likely to overshadow the potential for complementarities, especially on a mediumto long-term horizon



Thank you for your kind attention and patience

TAC is a private independent group specializing in economic & financial research on emerging countries, and providing advisory services for a large number of multinational companies as well as multilateral organisations

